

Police

MISSION STATEMENT

The mission of the Department of Police is to safeguard life and property, preserve the peace, prevent and detect crime, enforce the law, and protect the rights of citizens. The Department is committed to working in partnership with the community to identify and resolve issues that impact public safety.

Community Policing Philosophy

Community Policing reflects the philosophical method and style of policing that the Department currently employs. It provides for Countywide and site-specific efforts to address community public safety issues through community partnership and problem-solving strategies. These strategies have allowed the Department to establish programs to address community concerns as quickly as possible and to provide experience for the Department to draw from for problem resolution Countywide.

BUDGET OVERVIEW

The total recommended FY06 Operating Budget for the Department of Police is \$184,676,220, an increase of \$20,465,970 or 12.5 percent from the FY05 Approved Budget of \$164,210,250. Personnel Costs comprise 85.3 percent of the budget for 1519 full-time positions and 195 part-time positions for 1673.1 workyears. Operating Expenses account for the remaining 14.7 percent of the FY06 budget.

Not included in the above recommendation is a total of \$204,880 and 2.3 workyears that are charged to: Bethesda Parking District (\$102,440, 1.2 WYs); and Silver Spring Parking District (\$102,440, 1.1 WYs). The funding and workyears for these items are included in the receiving departments' budgets.

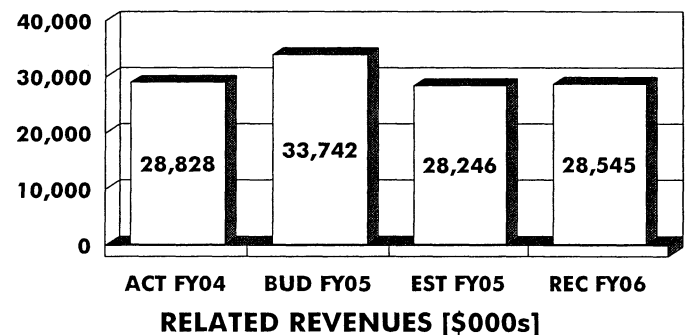
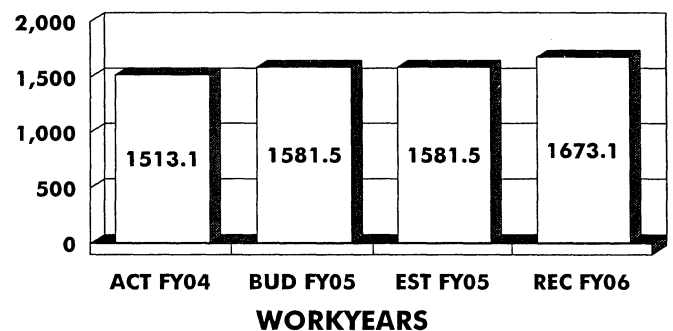
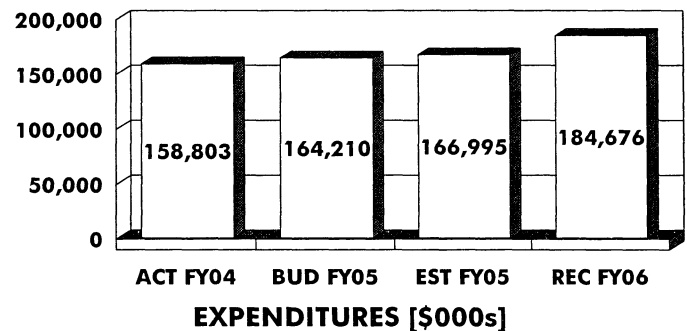
HIGHLIGHTS

- ❖ **Implement the first year of the Five Year Staffing Plan with a total funding of \$3.7 million to provide for 44 sworn police officers and 7 civilian personnel.**
- ❖ **Provide additional funding of \$2.5 million for overtime to bring the budgeted amount in line with the actual prior year expenditures.**
- ❖ **Provide funds for the Humane Society Contract for animal control services.**
- ❖ **Provide funding to conduct two 50-Police Officer Candidate recruit classes.**
- ❖ **Provide funding to acquire the Public Safety Outdoor Firearms Training Center property from the Washington Suburban Sanitary Commission.**

Program Summary

	Expenditures	WYs
Office of the Chief	660,450	6.4
Organizational Support Services	9,909,990	113.1
Field Services	95,061,750	917.5
Investigative Services	28,426,580	281.5
Management Services	46,719,340	327.2
Animal Control Services	3,206,230	17.0
Grants	691,880	10.4
Totals	184,676,220	1673.1

Trends



- ❖ **Provide funding for the implementation of the new Police initiated towing regulations.**
- ❖ **Provide funding to replace a substation (Piney Branch) trailer in the Long Branch area.**
- ❖ **Establish a pilot Project Lifesaver program utilizing radio transmitter bracelets to enable the Department to track missing individuals suffering from Alzheimer's disease.**
- ❖ **Productivity Enhancements**
 - **Implementation of the new redeployment strategy that will provide higher levels of patrol coverage in the beats, increase the number of days with increased staff levels, and assign staff to permanent shifts.**
 - **Implementation of the weapons and training data base - centralized data collection and storage on all issued weapons, rounds discharged, and training records - reducing the time spent collecting three types of data from different sources.**
 - **Implementation of a regional Pawn Data Base allows investigators to check property throughout the Washington region and provides more efficient identification of stolen property and increases levels of stolen property recovery for citizens.**
 - **Implementation of electronic registration and payment for Animal Services; provides for greater levels of staff efficiency and increases convenience for customers.**
 - **Development of a mentor support system for the roll out of mobile data terminals (MDT). The mentors provided first line assistance to officers on the new MDT. Mentoring reduced resistance to implementation and enhanced efficiency by reducing the training curve.**
 - **Implementation of the digital photo data base management system greatly enhanced efficiency and availability of photo data bases. Implementation reduced travel time required to both obtain and transmit photos, and provided for a secure storage and retrieval system. This is an extension of our migration project from Polaroid film (wet) use to complete digital photography.**

PROGRAM CONTACTS

Contact Nicholas Tucci of the Department of Police at 240.773.5237 or Edmond M. Piesen of the Office of Management and Budget at 240.777.2764 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Office of the Chief

The Office of the Chief has the ultimate responsibility for the overall management, direction, planning, and coordination of all Department programs.

FY06 Recommended Changes

- ❑ *A Special Projects Manager in the Chief of Police's Office to serve as special projects coordinator and liaison for the Chief.*
- ❑ *A Captain to manage the Department's Restricted Duty Unit (Officers on limited duty due to injuries or illness).*

	Expenditures	WYs
FY05 Approved	597,000	5.5
FY06 CE Recommended	660,450	6.4

Organizational Support Services

The program provides those supervisory and support services that are used by all the divisions of the Department and are described below.

- The Community Services Division includes the Community Resources Section and Volunteer Resources Section. The Community Resources Section is composed of the Community Outreach Unit, Police Explorers Unit, Police Activities League Unit, and the Educational Facilities Officer (EFO) Program. The Volunteer Resources Section is responsible for recruiting, screening, and assigning volunteers based upon capabilities and Department need, and administers the Volunteers in Policing and the Law Enforcement Apprentice Program.
- The Community Outreach Unit serves as direct liaison with community groups to foster a better working environment between the Department and the community and provides a wide range of educational programs to support prevention and partnership activities.
- The Police Activities League Unit was initiated at Good Hope Community Center as a partnership with the Department of Recreation, M-NCPPC, and the community to provide mentoring and leadership skills to the youth of the community.
- The Explorers Unit is sponsored through the Boy Scouts of America and is designed to work with youths ages 14 through 21 who desire to pursue a career in law enforcement. Programs are designed to instill leadership and provide a basis for the participants to pursue their career goals.
- The Educational Facilities Officer (EFO) Program maintains and enhances a safe and secure learning environment for students, staff, and the school community within Montgomery County. Sworn uniformed officers will serve as liaisons between the police and all of the Montgomery County Public Schools (MCPS), and private schools in the County. Thirty-two (32) EFO's are deployed to schools in the six MCPS clusters.

- The School Safety and Education Section trains and supervises a force of 167 civilian crossing guards who ensure the safety of thousands of school children in their daily walking commute to and from school, and provides training and guidance for over 7,100 student patrols at approximately 160 schools. The section also assists first responders by providing traffic control for special events and emergency situations.
- The Legal and Labor Relations Division provides expertise to the Chief regarding employee/labor relations and contract negotiations; serves as Department liaison with the Maryland General Assembly; and provides legal advice and represents the Department on all non-criminal law issues affecting the Department, including interpretation of statutes, policies and regulations, contracts, Memoranda of Understanding, and other legal agreements, personnel issues, confidential and personnel records questions, tort immunity, forfeiture, and Ethics Law concerns.
- The Internal Affairs Division investigates allegations of misconduct by Department employees and works to identify patterns of problematic behavior.
- The Stress Management Division provides counseling, referral, traumatic incident debriefing, training, and psychological consultation to Department personnel and their families to enhance both the psychological and physical well-being of the officer and the officer's family.
- The Media Services Division provides information to the public on matters of interest and safety by providing the news media with timely and accurate information.

FY06 Recommended Changes

- ❑ *Establish a pilot Project Lifesaver program utilizing radio transmitter bracelets to enable the Department to track missing individuals suffering from Alzheimer's disease.*

	Expenditures	WYs
FY05 Approved	10,906,130	120.6
FY06 CE Recommended	9,909,990	113.1

Field Services

Field Services is responsible for providing direct police services to the public. Personnel provide initial response to incidents in a timely manner, identify crime, traffic, and community hot spots and work in partnership with residents to solve problems of mutual concern. This program also provides specially trained units, located in Special Operations Division, to support preventive methods of crime suppression through planning, education, and community involvement, and to actively pursue and apprehend those involved in serious and high-risk crimes.

Montgomery County is divided into six police districts. The six districts have established a community beat team deployment scheme that focuses on geographic ownership, accountability, and problem solving. In addition to call-for-service response, these teams provide a proactive response to community public safety concerns with the goal of problem reduction and/or elimination. One of the focuses of these geographic teams is to

establish strong partnerships with the community and other service providers to achieve a seamless approach to solving community public safety problems. To support their problem-solving and partnership activities, these teams employ both traditional and nontraditional methods as part of their enforcement and prevention strategies.

Programs within Field Services are described below.

- Bureau Administration provides command, control, and support for officers and personnel assigned to the Field Services Bureau. It also oversees operations at the six District Stations, the District Court Liaison, Special Operations, as well as providing support and coordination to the Emergency Management Group.
- District Administration is responsible for direct command, control, and supervision of personnel deployed to the six District Stations for patrol and special units; and develops customized community service delivery and problem-solving strategies.
- Crime Prevention assigns officers to the six Districts to maintain Neighborhood Watch Programs, conducts residential security surveys, assists with English for Speakers of Other Languages (ESOL) programs at local high schools, and publishes periodic community newsletters identifying crime problems and providing crime prevention tips.
- First Response is the primary function of the Police Department, providing initial response to calls for service, conducting preliminary investigations, and assisting the community. Officers providing first response are assigned to patrol response and have responsibility for resolving service calls in their beat, providing proactive patrol and a visible police presence, problem solving, and maintaining basic contact between the public and the police.
- The District Court Liaison monitors and coordinates officer interaction with the District Court. This assists in ensuring appropriate court appearances and reduces court overtime costs.
- The District Traffic Sections provide specific problem-solving capabilities which help to reduce accidents, improve traffic and pedestrian safety, and ease traffic congestion throughout the County. By employing strategies that include enforcement, education, and engineering, the Traffic Sections target accident hot spots. In addition, these are the primary units used to handle details and special events that significantly impact traffic flow and congestion.
- Special Assignment Teams (SAT) provide the capability to identify, locate, and apprehend serious criminals and address crime problems in each of the Districts. These teams allow the Department to tailor the response to such problems as robberies, narcotics, and burglaries.
- The Gang Prevention Unit comprises patrol officers from each of the district stations who develop gang prevention

and education strategies, conduct investigations, and gather information regarding gang-related crimes, intelligence, and gang activities for the District Commanders and the Vice and Intelligence Section.

	Expenditures	WYs
FY05 Approved	83,554,430	874.5
FY06 CE Recommended	95,061,750	917.5

Units within the Special Operations Division include:

- The Special Weapons and Tactical Team (SWAT) is responsible for handling life-threatening/high-risk situations. The team is highly trained and experienced in hostage and barricade situations, high-risk felony arrests, high-risk search warrant entries, dignitary protection, and other special details. SWAT members supplement the Department's training function by providing training in firearms, chemical munitions, and civil disturbances
- The Canine Unit provides specialized canine support to police operations throughout the County. Activities include high-risk building area searches, searches for lost and missing persons, and evidence searches which utilize specially trained dogs for narcotics and bomb detection.
- The Alcohol Enforcement Unit (AEU) is responsible for the education, prevention, and enforcement of the Department's underage alcohol and drug enforcement programs. Education and prevention are provided through public presentations and participation in health education classes. AEU coordinates the Department's sobriety check points and has primary responsibility for underage alcohol violations and controlled dispersal of underage parties.
- The Collision Reconstruction Unit (CRU) investigates all critical injury and fatal collisions in the County. The Unit is the liaison with the Department of Public Works and Transportation and the State Highway Administration on traffic related issues. The CRU coordinates the enforcement of commercial motor vehicle violations through the Federal Motor Carrier Safety Assistance Program.
- The Chemical Test for Alcohol Unit is responsible for maintenance, repair and calibration of all alco-sensor preliminary breath-testing equipment, monitors the Department's alcohol testing programs, and certifies all breathalyzer operators.
- The Red Light Photo Enforcement Section is responsible for operating 45 photo red light enforcement cameras at 45 locations throughout the County to reduce red light running by effectively enforcing traffic laws related to red light violations.

FY06 Recommended Changes

- ❑ •Seven Officers for the Wheaton Safety Plan
- Four Officers for the Silver Spring Safety Plan
- Seven Officers for the expansion of the K-9 Unit, and
- Eleven Officers for the 6th Police District's Special Assignment Team and Traffic Squad.
- ❑ Provide funding to replace a substation (Piney Branch) trailer in the Long Branch area.

Investigative Services

Through the use of decentralized staff and centralized special units, this program provides for investigations leading to the apprehension of persons responsible for committing serious crimes in the County.

- The Investigative Services Bureau Administration is responsible for the proper allocation of personnel within the bureau, the coordination of training for investigators, and the formation of investigative policies and procedures.
- The Criminal Investigations Division includes five District Investigative Units; the Forensic Services Section, the Crime Laboratory, the Fraud Section, the Auto Theft Unit, the Pawn Unit, the Career Criminal Unit, and the Montgomery County Firearms Task Force.
- District Investigative Units are the primary investigative unit in the Department. These units have responsibility for investigating, on a priority basis, many categories of crimes occurring within the police districts. Investigators often conduct initial review of cases that are transferred to other specialized units.
- The Forensic Services Section provides technical support to the first responders and for criminal and traffic investigations through collection, recording, preservation, examination, and analysis of physical evidence. These tasks are accomplished through the staffing of six units: the Evidence Unit, responsible for collecting, processing, and preserving all evidence from major crime scenes; the Regional Automated Fingerprint Information System (RAFIS), which uses regional and Statewide fingerprint systems to compare prints against fingerprint evidence obtained at crime scenes; the Photographic Unit, responsible for developing all photographs taken by the Department related to criminal investigations and applicant processing through the use of polygraph examinations; the Firearms Examination Unit, responsible for entering ballistic data obtained from firearms, shell casings, and expended bullet evidence into an integrated ballistic identification system to identify perpetrators of violent crimes committed with firearms; and the Forensic Imaging Unit, responsible for the enhancement of video images from video tape, digital enhancement of fingerprint evidence, digital production of photographic arrays, as well as for the operation and coordination of the automated shoe wear and tire track identification system.
- The Crime Laboratory analyzes evidence utilizing methods such as drug testing, hair and fiber analysis, and DNA identification; prepares scientific reports; and provides expert court testimony regarding the results of the testing.
- The Fraud Section is responsible for a majority of fraud and forgery cases investigated by the Department and the investigation of white collar crimes such as computer

crime, telecommunications fraud, embezzlement, credit card forgery, and confidence games.

- The Computer Crime Unit is responsible for conducting investigations of Internet fraud, electronic mail threats and harassment, and any instance where a computer is used to commit a crime or is evidence in a crime. The Unit makes presentations to community groups and the schools regarding child-Internet safety and computer-related crime.
- The Auto Theft Unit investigates all stolen vehicles, heavy construction equipment, and unauthorized use cases; and develops auto theft prevention strategies and presentations, as well as auto theft analysis.
- The Pawn Unit is responsible for inspecting licensed precious metal and secondhand property dealers in Montgomery County. In addition, the Unit reviews daily reports and identifies stolen property sold to area pawn shops.
- The Career Criminal Unit identifies and facilitates the prosecution of career criminals.
- The Montgomery County Firearms Task Force (MCFTF) is a multi-agency unit supervised by Montgomery County Police personnel and is responsible for the identification and arrest of those who knowingly and willingly violate State of Maryland, and Federal firearms laws. MCFTF primary targets individuals or groups who illegally possess or traffic in firearms, particularly handguns.
- The Major Crimes Division includes the Homicide and Sex Section, the Robbery Section, the Warrant Control Unit, the Fugitive Unit, and the Victim Witness Assistance Section.
- The Homicide and Sex Section investigates all homicides, rapes, and sex offenses where the victim is 18 years of age or older; aggravated assaults where death is imminent; all police shootings; missing persons where foul play is suspected; suicides; non-traffic-related deaths; and deaths where a physician is not in attendance.
- The Robbery Section investigates all armed and unarmed robberies of banks and commercial establishments, residential robbery, carjacking, and kidnapping for ransom.
- The Warrant Control Section performs data entry and manages the service and closure of all arrest and bench warrants issued by the District Court.
- The Fugitive Section is responsible for serving warrants by locating and arresting wanted persons in the County.
- The Special Investigations Division consists of the Operational Support Section, the Repeat Offender Section, the Vice and Intelligence Section, and the Drug Enforcement Section. These sections provide investigative capabilities in pharmaceuticals, electronic support, asset forfeiture, and multi-level drug enforcement involving the participation of Federal agencies and the Municipal Task

Force.

- The Drug Enforcement Section endeavors to control the distribution and abuse of illicit drugs and the diversion of pharmaceutical drugs in the County.
- The Vice and Intelligence Section collects, interprets, and disseminates criminal intelligence to appropriate Departmental units involving criminal gang activity. The Unit also investigates crimes such as prostitution, illegal gaming, extortion, bribery, public official corruption, and domestic terrorism.
- The Electronic and Technical Support Unit makes recommendations on procuring specialized electronic surveillance and support equipment and is responsible for the installation, maintenance, and operation of the equipment.
- The Repeat Offender Section identifies, locates, and apprehends individuals designated as career criminals who are active in the County.
- The Family Crimes Division consists of three sections: the Child Abuse/Sex Assault Section, the Family Outreach Section, and the Pedophile Section. The Division is responsible for investigating sex crimes against children, physical child abuse, missing children, domestic violence; administering a diversion program for children who have become involved in the Juvenile Justice system; and referring children to the Department of Juvenile Justice.
- The Family Outreach Section consists of the Domestic Violence Unit, Missing Persons Unit, and Case Screening Unit. The Domestic Violence Unit provides services to victims of domestic violence abuse working in partnership with the community and other County agencies to coordinate consistent responses to domestic violence and is the primary liaison between the Police Department and State's Attorney on domestic violence issues. The Missing Persons Unit is responsible for investigating runaways and all domestic and international parental abductions and coordinates the Operation Runaway Program with Charter Potomac Ridge. The Case Screening Unit reviews and screens over 4,500 juvenile delinquent cases.
- The Child Abuse/Sexual Assault Section is responsible for the investigation of sexual and physical abuse, as well as rapes and sexual assaults of children under the age of 18, and provides sexual assault and child abuse prevention training to schools and the community.
- The Pedophile Section investigates pedophile and Internet sex crime in Montgomery County, stranger rape/assault, and implements and monitors the Sex Offender Registry as required by Maryland State Law.

FY06 Recommended Changes

- ❑ **•Seven Officers for the Gang Prevention Initiative**
- Three Officers for the Robbery Squad**
- One Officer for the Joint Terrorism Task Force**
- One Lieutenant to serve as the Department's lead person**

on homeland security matters and issues

- Two investigators for outstanding cold cases, and
- A Sex Offender Registry Specialist.

	Expenditures	WYs
FY05 Approved	26,106,970	267.4
FY06 CE Recommended	28,426,580	281.5

Management Services

The program provides technical units to support police operations through various types of analysis, education, training, and maintenance of active and historical records and warrants.

- The Management Services Bureau Administration provides management oversight to the Bureau's divisions, serves in an advisory function to the Chief, and implements performance accountability programs.
- The Technology Division plans, organizes, trains, and maintains computer, data, and wireless communication systems and applications; provides automation support; develops and implements the Department's Strategic Technology Plan; and manages Police Department participation in the Public Safety Communication System (PSCS) Program.
- The Records Division is the clearinghouse for criminal histories, crime statistics, police reports, mug-shot photos, and warrants. The Division provides 24-hour, 7-day a week support to law enforcement agencies by assisting officers with research to identify suspects, obtain investigative reports and mug-shots, and centrally book arrested persons. The Division includes the Telephone Reporting Unit (TRU) which documents crime where on-scene response by a police officer is not necessary; and the Message Routing Center (MRC) which is responsible for the monitoring and dissemination of correspondences from outside law enforcement agencies.
- The Emergency Communications Center answers all 911 calls dialed in Montgomery County, as well as non-emergency police services calls. Calls are screened, redirected, and dispatched as necessary.
- The Professional Standards Division oversees the operation of the Strategic Planning Section, Policy Development Unit, Staff Inspections Unit, the Accreditation Unit, and Crime Analysis Section.
- The Strategic Planning Section provides long-term strategic planning support to the Chief of Police and coordinates the planning, implementation, training, and evaluation of the Department's philosophy of community policing.
- The Policy Development Unit develops and disseminates Department policies, procedures, regulations, and headquarters memoranda; and ensures that the policies and procedures meet accreditation standards.
- The Staff Inspections Unit conducts inspections and audits of Department units on a triennial schedule to ensure that

proper administrative and operational controls and accreditation standards are in place and being observed.

- The Accreditation Section ensures that the Department maintains its nationally accredited status by providing guidance to the Policy Development and Staff Inspections units, thereby ensuring compliance with Commission on Accreditation for Law Enforcement Agencies (CALEA) standards. The Unit also provides guidance and assistance to all departmental commands in the decision making process to ensure that CALEA standards are met.
- The Crime Analysis Section provides tactical analysis with operations for specific and immediate crime problems and strategic analysis for the identification and projection of long-term crime trends.
- The Personnel Division handles recruitment and selection of police-specific job classes; provides technical assistance to the Chief of Police and Executive Staff on all personnel matters; coordinates the development and administration of all promotional examinations with the Office of Human Resources; and conducts pre-employment background investigations for all Police Department personnel.
- The Management and Budget Division is responsible for preparation and management of the Department's Operating and Capital Budgets; fleet management; grants, facilities and telecommunication management; evidence storage and control; management of supplies and equipment; departmental contracts; the Abandoned Vehicles Section; and the False Alarm Reduction Section.
- The Training Division is responsible for the training and performance evaluation of police recruits, and for developing and providing in-service training for sworn officers and civilian employees, as well as supervisory and non-supervisory training.
- Field Training and Evaluation is a structured 14-week program which reinforces, in a field setting, the knowledge, skills, and abilities acquired by recruits during Police Academy Training.

FY06 Recommended Changes

- ❑ •An Assistant Director and two supervisory positions in the 911 Emergency Communications Center,
- Evidence Control Specialist to supervise evidentiary processing and storage, and
- Grants Manager to oversee the Department's various State and Federal Grants.
- ❑ Provide funding to acquire the Public Safety Outdoor Firearms Training Center Property from the Washington Suburban Sanitary Commission.
- ❑ Provide funding for the implementation of the new Police initiated towing regulations.
- ❑ Provide an increase in funds for maintenance repairs and modifications for police operated facilities.

	Expenditures	WYs
FY05 Approved	39,959,290	294.6
FY06 CE Recommended	46,719,340	327.2

Animal Control Services

The program provides protection from communicable diseases (rabies, salmonella, and psittacosis), physical injury from vicious or dangerous animals, and animal nuisance problems. Citizens are protected from the hazards posed by deer carcasses on County roads. Domestic animals are protected from physical injuries, disease, and starvation by impoundment when at large, and by correcting or preventing inhumane conditions under which they may be kept.

The program also provides shelter and services to animals and birds which come into the County Animal Shelter. Animals are received on a 24-hour basis. These animals include stray, trapped, and unwanted animals, or injured wildlife. Wildlife are sent to licensed rehabilitators or euthanized. The program also maintains the kennels; answers calls from the public (24-hour emergency phone service provided); administers the low-cost altering program; provides information to the public about wildlife problems; provides traps to the public when rabies is suspected; and provides for the disposal of the animal carcasses at the Shelter.

The program dispatches personnel to respond to animal-related complaints and picks up stray and injured animals countywide on a 24-hour basis, except in the incorporated jurisdictions of Rockville and Gaithersburg. The program removes dead animals the size of opossum and larger from County roads and private property, and provides 24-hour emergency veterinary services care for strays.

Administratively, the program provides advice to citizens over the phone; issues pet licenses and animal business licenses; responds to citizen complaints made by mail, phone, or in person; performs clerical functions for the Animal Matters Hearing Board, including receiving filings, scheduling hearings, drafting responses to citizen letters for the Chairman, and preparing orders; performs other administrative actions related to animal bites, rabies issues, and citizen complaints; and administers the contract with the Montgomery County Humane Society.

FY06 Recommended Changes

- ☐ *Provide funds for the Humane Society Contract for animal control services for personnel cost adjustment and increased operating expenses.*

	Expenditures	WYs
FY05 Approved	2,881,190	16.3
FY06 CE Recommended	3,206,230	17.0

Grants

The Department of Police periodically receives grant funding from a variety of Federal and State agencies. These grant funds augment or supplement many programs within the department and cross every bureau. Examples of current Federal funding are: COPS Educational Facility Officers, COPS Universal Hiring, COPS Traffic Stop Project, Local Law Enforcement Block Grant Program (BJA), DNA Enhancement Capacity and Backlog grants (NIJ), Homeland Security Equipment Program, Bulletproof Vest Partnership grants (BJA), HIDTA. State grants such as Vehicle Theft Prevention Program, C-SAFE (GOCCP),

Commercial Vehicle Inspection (SHA) and School Bus Safety Program (SHA) are examples of on-going State-funded programs. The Management and Budget office is the responsible unit for the acquisition, implementation, monitoring, auditing, and closeout of all grants received by the Police Department.

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	205,240	2.6
FY06 CE Recommended	691,880	10.4

BUDGET SUMMARY

	Actual FY04	Budget FY05	Estimated FY05	Recommended FY06	% Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	97,176,611	97,365,700	100,433,350	107,487,520	10.4%
Employee Benefits	37,569,737	42,669,640	43,184,340	49,388,970	15.7%
County General Fund Personnel Costs	134,746,348	140,035,340	143,617,690	156,876,490	12.0%
Operating Expenses	21,129,812	23,969,670	22,460,460	27,107,850	13.1%
Capital Outlay	0	0	0	0	—
County General Fund Expenditures	155,876,160	164,005,010	166,078,150	183,984,340	12.2%
PERSONNEL					
Full-Time	1,464	1,465	1,465	1,509	3.0%
Part-Time	192	192	192	195	1.6%
Workyears	1509.3	1578.9	1578.9	1662.7	5.3%
REVENUES					
Alarm Renewal Fee	0	250,000	250,000	250,000	—
Abandoned Vehicle Section TowTruck Company License	0	5,500	5,500	0	—
Animal Control Business Licenses	5,765	15,000	6,000	6,000	-60.0%
Alarm User Registration Fees	440,065	220,000	220,000	220,000	—
Animal Control Hearing Fee	0	1,000	1,000	1,000	—
Police Protection	12,678,702	14,511,000	13,000,000	13,000,000	-10.4%
Carcass Disposal Fee	2,955	3,000	3,000	3,000	—
Charges to Municipalities	1,045	1,500	1,500	1,500	—
Alarm User Response Fees	551,047	600,000	600,000	600,000	—
Abandoned Vehicle Flagging Fines	125,452	130,000	130,000	130,000	—
Alarm Business Admin Fee	0	8,000	8,000	8,000	—
False Alarm Appeal Filing Fee	810	7,000	2,000	2,000	-71.4%
Euthanasia Fee	2,555	4,000	4,000	4,000	—
Photo Red Light Citations	4,319,564	9,694,240	5,500,000	6,000,000	-38.1%
Field Service Charge	15,775	20,000	20,000	20,000	—
Photo Red Light Late Fee	37,070	592,920	85,000	85,000	-85.7%
Impoundment/Boarding Fee	49,391	50,000	50,000	50,000	—
Live Animal Trap Rental Fee	321	400	400	400	—
Abandoned Vehicle Auctions	1,037,452	950,000	1,100,000	1,100,000	15.8%
Photo Red Light Flagging Release Fee	51,125	158,110	75,000	75,000	-52.6%
Sundry/Miscellaneous	81,879	0	0	0	—
Emergency Police Transport	54,488	45,000	45,000	45,000	—
Civil Citations - Police	35,052	30,000	30,000	30,000	—
Abandoned Vehicle Recovery and Storage Fees	283,310	367,680	320,000	350,000	-4.8%
Police Civil Records Photocopy Fees	222,092	240,000	240,000	240,000	—
Citizen Fingerprint Services	157,181	170,000	170,000	170,000	—
ECC Tape Charge to Attorneys	2,700	4,000	4,000	4,000	—
Other Charges for Service	0	4,000	4,000	4,000	—
Pet Animal Licenses	311,861	327,000	327,000	327,000	—
Burglar Alarm Licenses	79,136	75,000	75,000	75,000	—
Emergency 911: Police	5,268,222	4,928,050	4,928,050	4,928,050	—
Federal Reimbursement: Police Protection	19,353	0	0	0	—
RAFIS: PG	87,554	101,280	101,280	101,280	—
Miscellaneous State Reimbursement	35,778	22,880	22,880	22,880	—
County General Fund Revenues	25,957,700	33,536,560	27,328,610	27,853,110	-16.9%
GRANT FUND MCG					
EXPENDITURES					
Salaries and Wages	1,480,339	138,190	138,190	455,610	229.7%
Employee Benefits	493,446	36,580	36,580	214,840	487.3%
Grant Fund MCG Personnel Costs	1,973,785	174,770	174,770	670,450	283.6%
Operating Expenses	872,907	30,470	742,490	21,430	-29.7%
Capital Outlay	80,000	0	0	0	—
Grant Fund MCG Expenditures	2,926,692	205,240	917,260	691,880	237.1%
PERSONNEL					
Full-Time	0	2	2	10	400.0%

	Actual FY04	Budget FY05	Estimated FY05	Recommended FY06	% Chg Bud/Rec
Part-Time	0	0	0	0	—
Workyears	3.8	2.6	2.6	10.4	300.0%
REVENUES					
DNA Backlog (NIJ)	0	0	98,600	0	—
DNA Enhancement (NIJ)	0	0	98,500	0	—
COPS Hiring Grant (8)	0	0	0	505,880	—
Cease Fire-Firearms Instructor	0	0	93,370	0	—
Auto Theft	0	185,240	180,000	186,000	0.4%
MD Joint Terrorism Task Force SID/FBI	-2,249	0	0	0	—
PAL-PALYEP Program	14,049	0	30,130	0	—
Bulletproof Vest Partnership	0	0	18,580	0	—
COPS In Schools	1,343,752	0	0	0	—
COPS Traffic Integrity Assistance Grant	96,145	0	0	0	—
COPS Traffic Stop Grant	96,145	0	0	0	—
FDA Security Patrol	51,246	0	0	0	—
Firearm Interdiction Digital Imaging	28,992	0	0	0	—
High Intensity Drug Trafficking Area (CAQT)	106,922	0	105,000	0	—
Hot Spots: Wheaton	37,235	0	46,800	0	—
Hot Spots: Silver Spring	32,814	0	33,200	0	—
Hot Spots: Germantown	38,865	0	38,000	0	—
Local Law Enforcement Block Grant (LLEBG)	77,482	0	82,950	0	—
Long Branch Weed and Feed	92,912	0	0	0	—
MD Highway Commercial Vehicle Inspection	4,429	0	8,000	0	—
Metro Alien Task Force	29,412	0	30,000	0	—
NIST Security Patrol	89,130	0	0	0	—
Vehicle Theft (VTEPP)	182,870	0	0	0	—
Victim Witness Coordinator	30,000	20,000	20,000	0	—
Safe Kids - Child Safety Seat Inspection	4,550	0	0	0	—
Youth Leadership Council Grant	838	0	0	0	—
BYRNE - Digital Imaging Grant	106,475	0	0	0	—
Paul Coverdale Forensic Science Act	9,463	0	14,130	0	—
Sniper Victim DHR Grant	20,375	0	0	0	—
State Local Domestic Preparedness (Byrne)	33,437	0	0	0	—
County & Municipal Agency Domestic Preparedness	281,773	0	0	0	—
School Bus Safety Grant	20,977	0	20,000	0	—
Walter Reed Army Medical Security	31,631	0	0	0	—
Gun Initiative Program	10,514	0	0	0	—
Grant Fund MCG Revenues	2,870,184	205,240	917,260	691,880	237.1%
DEPARTMENT TOTALS					
Total Expenditures	158,802,852	164,210,250	166,995,410	184,676,220	12.5%
Total Full-Time Positions	1,464	1,467	1,467	1,519	3.5%
Total Part-Time Positions	192	192	192	195	1.6%
Total Workyears	1513.1	1581.5	1581.5	1673.1	5.8%
Total Revenues	28,827,884	33,741,800	28,245,870	28,544,990	-15.4%

FY06 RECOMMENDED CHANGES CROSSWALK

	Expenditures	WYs
COUNTY GENERAL FUND		
FY05 ORIGINAL APPROPRIATION	164,005,010	1578.9
<u>Changes (with service impacts)</u>		
Enhance: Expansion of the K-9 unit expansion to meet increased calls for canine support services [Field Services]	802,610	7.0
Enhance: Gang Prevention Initiative - Gang Task Force Unit to provide for seven Police Officers [Field Services]	517,900	5.5
Add: Establishment of the Special Assignment Team (SAT) Unit in the 6th Police District [Field Services]	419,740	3.0
Add: Establishment of the Traffic Squad in the 6th Police District [Field Services]	231,080	2.0
Enhance: Wheaton Safety Plan to provide for seven Police Officers [Field Services]	200,360	1.5
Enhance: Provide additional Investigators in the Robbery Section in response to increased robberies [Investigative Services]	137,670	1.5
Enhance: Silver Spring Safety Plan to provide for four Police Officers [Field Services]	114,040	2.0
Enhance: Cold Case Investigators in the Major Crimes Division to address increasing number of outstanding cold cases [Investigative Services]	72,770	1.0
Enhance: Equipment for eight COPS Grant police officers [Field Services]	63,000	0.0
Enhance: Police District Station Assistant position, 5th District Police Station [Field Services]	48,870	0.8
Add: Sex Offender Registry - temporary overage position [Investigative Services]	42,590	0.7
Enhance: Captain to manage the Department of Police's Restricted Duty Unit (Officers on limited duty due to injuries or illness) [Management Services]	36,390	0.5
Enhance: Expand Joint Terrorist Task Force Unit [Investigative Services]	36,390	0.5
Enhance: Lieutenant to serve as the Department of Police's lead person on homeland security matters and issues [Field Services]	36,390	0.5
Enhance: Police Telecommunicator Supervisors, 911 Emergency Communications Center to increase operational supervision coverage [Management Services]	32,350	0.4
Enhance: Injured Officer-Stress Management - temp overage [Organizational Support Services]	29,600	0.5
Add: Seniors Initiatives - Project Lifesaver (Pilot Program) in which radio transmitter bracelets would be made available to track missing individuals suffering from Alzheimer's Disease	26,230	0.0
Enhance: Annualize two Crossing Guard positions [Organizational Support Services]	23,500	0.6
Enhance: Deputy Director, Emergency Communications Center [Management Services]	23,170	0.2
Enhance: Grants Manager to oversee the Department of Police's various State and Federal Grants [Management Services]	19,050	0.2
Enhance: Special Projects Manager, Office of the Chief to serve as Special Projects Coordinator and liaison for the Chief [Office of the Chief]	19,050	0.2
Enhance: Evidence Control Specialist to supervise evidentiary processing and storage [Management Services]	17,940	0.2
Enhance: Sex Offender Registry Specialist, Investigative Services Bureau [Investigative Services]	17,120	0.2
Enhance: Annualization of Crossing Guard [Organizational Support Services]	12,210	0.3
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY06 Compensation	4,578,030	0.0
Increase Cost: Overtime expenditures to bring the budgeted amount in line with actual prior year expenditures	2,500,000	34.0
Increase Cost: FY06 Retirement Rate Adjustments	2,030,770	0.0
Increase Cost: FY06 Group Insurance Rate Adjustments	1,889,180	0.0
Replace: Educational Facility Officers Program [Field Services]	1,537,350	23.3
Increase Cost: Labor Contracts - other and tasers	1,459,430	0.0
Increase Cost: Longevity Impact	825,310	0.0
Increase Cost: Facility Maintenance and Motor Pool [Management Services]	702,810	0.0
Increase Cost: Annualization of FY05 Personnel Costs	534,160	0.6
Increase Cost: Various Operating Expenses	211,060	0.0
Increase Cost: Records Management	158,440	0.0
Increase Cost: Humane Society Contract to provide for various animal control services [Management Services]	158,270	0.0
Increase Cost: Purchase of Public Safety Outdoor Firearms Training Center property from the Washington Suburban Sanitary Commission [Management Services]	130,000	0.0
Increase Cost: Implementation of the Police new towing Regulations at the Abandoned Vehicle Section [Management Services]	103,870	0.0
Increase Cost: Replace the Substation (Piney Branch) trailer in the Long Branch area [Field Services]	50,000	0.0
Increase Cost: Police Redeployment Plan	48,360	0.0
Increase Cost: Central duplication [Management Services]	40,350	0.0
Increase Cost: National Criminal Information Center Terminal Identification Charges [Management Services]	38,400	0.0
Increase Cost: Risk management ergonomic mandate [Field Services]	30,000	0.0
Increase Cost: Training and mileage reimbursement [Management Services]	30,000	0.0

	Expenditures	WYs
Increase Cost: Motorcycle lease-buy back program [Management Services]	27,590	0.0
Increase Cost: Copier contract lease [Management Services]	25,300	0.0
Replace: Victim Witness Assistance Position [Investigative Services]	20,000	0.2
Increase Cost: Multilingual pay [Field Services]	15,370	0.0
Increase Cost: Various operating expenses [Management Services]	11,730	0.0
Decrease Cost: Reduce Recruitment Class from 30 to 28 per session - Police Office Candidates. NOTE: Police, in implementing the first year of the Five-Year Staffing Plan, will conduct two 50-Police Officer Candidate recruit classes. [Management Services]	-74,970	-3.6
Decrease Cost: Elimination of One-Time Items Approved in FY05	-81,500	0.0
FY06 RECOMMENDATION:	183,984,340	1662.7

GRANT FUND MCG		
FY05 ORIGINAL APPROPRIATION	205,240	2.6
<u>Changes (with service impacts)</u>		
Add: COPS Hiring Grant - 8 [Field Services]	505,880	8.0
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Auto Theft Grant Adjustments [Investigative Services]	760	0.0
Shift: Victim Witness Assistant Grant [Investigative Services]	-20,000	-0.2
FY06 RECOMMENDATION:	691,880	10.4

FUTURE FISCAL IMPACTS

Title	CE REC. FY06	FY07	FY08	((\$000's) FY09	FY10	FY11
This table is intended to present significant future fiscal impacts of the department's programs.						
COUNTY GENERAL FUND						
Expenditures						
FY06 Recommended	183,984	183,984	183,984	183,984	183,984	183,984
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Recommended in FY06	0	1,307	1,307	1,307	1,307	1,307
New positions in the FY06 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Recommended in FY06	0	-934	-934	-934	-934	-934
Items recommended for one-time funding in FY06, including (computers, workstations, police officer candidate's equipment, K-9 equipment and dogs, and radio transmitter), will be eliminated from the base in the outyears.						
Labor Contracts	0	6,983	8,051	8,051	8,051	8,051
These figures represent the annualization of FY06 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY07 and beyond.						
EFO Program - General Assumption of Federal Grant	0	1,723	1,723	1,723	1,723	1,723
These figures represent the County's assumption of the \$4 million Federal COPS in Schools Grant that was awarded to the County in September 2002.						
EFO Program - Operating expenses for vehicle maintenance and purchase of vehicle equipment	0	149	149	149	149	149
This expense is associated with the purchase of the six vehicles for the EFO Program						
EFO Program - Purchase of Vehicles	0	126	126	126	126	126
Purchase of six vehicles (\$21,000 per vehicle) for the EFO Program.						
Implementation of the First Year of the Five-Year Staffing Plan	0	1,643	1,643	1,643	1,643	1,643
This expense covers the purchase of 22 vehicles, vehicle equipment, vehicle maintenance, and the assumption of the COPS Grant for the SAT Team (6th District) and the Wheaton Safety Plan.						
Subtotal Expenditures	183,984	194,981	196,049	196,049	196,049	196,049

MONTGOMERY COUNTY POLICE DEPARTMENT TRENDS									
TRENDS IN CALLS FOR SERVICE, CRIME CALLS, ARRESTS, AND POLICE EMPLOYMENT (CALENDAR YEARS)									% Chg. 03-04
TOTAL	1985	1990	1995	2000	2001	2002	2003*	2004	
POLICE STRENGTH (based on App WYs	783	866	926	1032	1032	1011	1111	1111	0.0%
POPULATION	628,000	757,027	813,100	855,000	866,000	892,000	918,000	931,313	1.5%
Officer per 1,000 population	1.25	1.14	1.14	1.21	1.19	1.13	1.21	1.19	-1.4%
POLICE CALLS FOR SERVICE (1)	228,724	259,098	275,645	309,882	316,100	310,364	341,956	374,305	9.5%
Rate/1000 Pop.	364.2	342.3	340.3	362.4	365.0	347.9	372.5	402.0	7.9%
PART I & II OFFENSES(2)	65,286	74,820	75,993	66,216	70,911	70,713	69,791	66,477	-4.7%
Rate/1000 Pop.	104.0	98.8	93.8	77.4	81.9	79.3	76.0	71.4	-6.1%
PART I - VIOLENT CRIME	1,645	2,090	2,360	1,693	1,806	1,925	2,114	1,912	-9.6%
Rate/1000 Pop.	2.6	2.8	2.9	2.0	2.1	2.2	2.3	2.1	-10.8%
Aggravated Assault	844	1,064	1,109	805	827	878	954	967	1.4%
PART I - PROPERTY CRIME	23,232	27,526	31,646	25,379	25,733	26,493	25,459	21,808	-14.3%
Rate/1000 Pop.	37.0	36.4	39.1	29.7	29.7	29.7	27.7	23.4	-15.5%
Theft (larceny)	16,177	19,788	23,682	18,318	18,226	18,897	17,875	15,503	-13.3%
PART II OFFENSES	40,409	45,204	41,987	39,852	44,190	42,295	42,218	42,757	1.3%
Rate/1000 Pop.	64.3	59.7	51.8	46.6	51.0	47.4	46.0	45.9	-0.1%
Drug Offenses	1,191	2,336	3,096	2,438	3,453	2,813	3,261	4,511	38.3%
PART I & II ARRESTS	10,647	12,208	12,286	12,332	11,796	11,253	11,445	11,731	2.5%
Juveniles	3,286	2,821	2,284	2,186	2,096	2,054	1,897	1,587	-16.3%
Adults	7,361	9,387	10,002	10,146	9,700	9,199	9,548	10,144	6.2%
Drug Arrests	901	1,589	2,256	2,295	2,147	2,121	2,280	2,555	12.1%
DWI Arrests	4,607	5,747	2,820	3,887	3,497	3,274	3,255	3,697	13.6%

* Data for 2004 are preliminary.

NOTE: PART I Crimes include: murder, rape, robbery, aggravated assault, burglary, larceny, and auto theft. PART II includes all other offenses.

(1) Includes calls handled by City of Rockville and City of Gaithersburg Police

(2) Includes offenses handled by City of Rockville and City of Gaithersburg Police and reflects new Domestic Violence Policy

SOURCE: Montgomery County Police Department and M-NCPPC

HISTORY OF CRIMINAL ACTIVITY (OFFENSES)								% Chg. 03-04
(Calendar Years)	1990	1995	2000	2001	2002	2003	2004*	
PART I OFFENSES								
Murder	24	21	12	19	32	21	18	-14.3%
Forcible Rape	195	215	168	120	138	135	139	3.0%
Robbery	807	1,015	708	818	877	1,004	788	-21.5%
Aggravated Assault	1,064	1,109	805	827	878	954	967	1.4%
Burglary	4,778	4,671	3,623	3,539	3,874	4,095	3,743	-8.6%
Larceny	19,788	23,682	18,318	18,226	18,897	17,875	15,503	-13.3%
Auto Theft	2,960	3,293	2,730	3,150	3,722	3,489	2,562	-26.6%
TOTAL PART I OFFENSES	29,616	34,006	26,364	26,699	28,418	27,573	23,720	-14.0%
PART II TOTAL OFFENSES	45,204	41,987	39,852	44,190	42,295	42,218	42,757	1.3%
TOTAL OFFENSES	74,820	75,993	66,216	70,889	70,713	69,791	66,477	-4.7%

* Data for 2004 are preliminary.

NOTE: Offenses include all events reported to the Police.

SOURCE: MCPD Monthly Report, Comparison Study of Events and Arrests.

POLICE

PROGRAM:

Field Services

PROGRAM ELEMENT:

Patrol - First Response

PROGRAM MISSION:

To provide responsive round-the-clock patrol able to respond immediately and effectively to any and all emergencies

COMMUNITY OUTCOMES SUPPORTED:

- Safe community
- Lower rate of crime
- Promotion of civil order
- Improved quality of life

PROGRAM MEASURES^a

Outcomes/Results:

	FY02 ACTUAL	FY03 ACTUAL	FY04 ACTUAL	FY05 BUDGET	FY06 CE REC
Number of arrests	11,253	11,445	11,978	12,500	12,500

Service Quality:

Average emergency patrol response time - calls for service (min.) ^b	5.18	5.20	5.20	5.18	5.18
Percentage of citizens satisfied with response	NA	NA	NA	TBD	TBD
Percentage of patrol officers certified as meeting in-service training standards	100	100	100	100	100

Efficiency:

Cost per arrest (\$)	4,296	4,637	3,756	^c 3,884	3,756
Cost per call responded to (\$)	156	^d 155	^d 124	^c 135	^c 144
Traffic stops per officer	NA	NA	NA	TBD	TBD
Patrol availability (percentage of shift available to take calls)	NA	NA	NA	TBD	TBD

Workload/Outputs:

Number of calls responded to by Patrol - First Response	310,364	^d 341,956	^d 361,950	360,000	360,000
Hours spent on calls by patrol officers	NA	NA	NA	TBD	TBD
Patrol miles driven	NA	NA	NA	TBD	TBD

Inputs:

Expenditures (\$000)	48,340	53,075	56,619	^c 48,546	^c 51,737
Workyears	592.5	592.5	592.5	592.5	600.0

Notes:

^aSome FY02 and FY03 Actual figures have been changed to reflect revised data and additional analysis to improve the consistency of the information reported from one year to the next.

^bIncludes dispatch and travel time.

^cFY05 and FY06 budgeted expenditures do not include overtime.

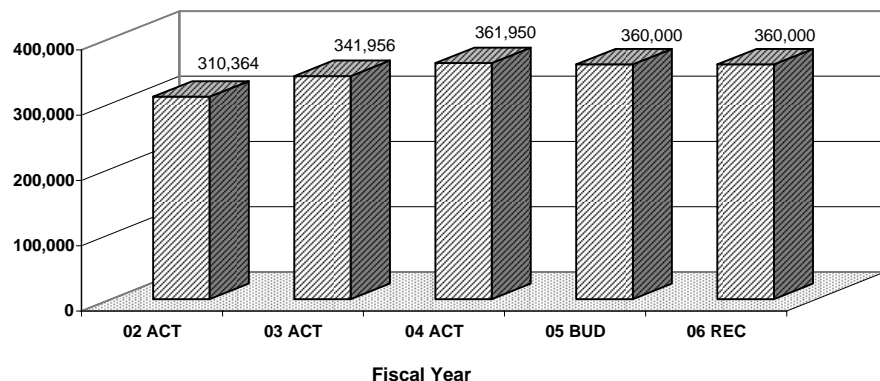
^dThe FY03 and FY04 calls for service have been estimated due to problems with the conversion of data to the new Computer-Aided Dispatch (CAD) system.

EXPLANATION:

Patrol - First Response includes all of the "ready to deploy" staff - the patrol officers who handle calls, staff traffic accidents, and organize community policing efforts. This is a major responsibility of the Police Department - ensuring appropriate, fast responses to calls for service.

The number of calls for service tends to increase in proportion to the size of the population and social factors that encourage criminal behavior.

**Number of Calls Responded to by
Patrol - First Response**



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Montgomery County Sheriff's Office, Department of Correction and Rehabilitation, Maryland State Police, municipal police (Chevy Chase, Gaithersburg, Rockville, Takoma Park).

MAJOR RELATED PLANS AND GUIDELINES: County Police Directives, National Police Standards.

POLICE

PROGRAM:

Management Services

PROGRAM ELEMENT:

Police Emergency Communications Center (ECC)

PROGRAM MISSION:

To provide timely, continuous, high-quality telecommunication support and responses to all requests for assistance in order to ensure the rapid dispatch of units to emergency calls and to support field services personnel

COMMUNITY OUTCOMES SUPPORTED:

- Protection of the lives and property of County citizens and families
- Consistent and reliable government services
- Responsive government

PROGRAM MEASURES^a

	FY02 ACTUAL	FY03 ACTUAL	FY04 ACTUAL	FY05 BUDGET	FY06 CE REC
Outcomes/Results:					
Average time for processing 911 emergency calls (seconds)	61	62	^c 70	60	60
Average time for processing non-emergency calls (seconds)	100	100	^c 120	95	100
Service Quality:					
Percentage of emergency calls answered in three rings	79	79	80	80	80
Percentage of emergency calls dispatched in five minutes	100	100	100	100	100
Number of valid citizen complaints	NA	NA	NA	TBD	TBD
Efficiency:					
Total calls handled per workyear	3,073	^b 3,340	^b 3,568	3,514	3,712
Cost per call handled (\$)	20.57	^b 22.38	^c 22.15	22.85	23.41
Workload/Outputs:					
Calls answered by the ECC that require Police response	310,364	^b 341,956	^b 361,950	360,000	380,000
Calls referred to other units (Telephone Reporting or other)	28,900	26,730	31,936	28,000	32,000
Inputs:					
Expenditures (\$000)	6,978	8,252	8,725	8,867	9,645
Workyears	114.4	114.4	114.4	114.4	115.0

Notes:

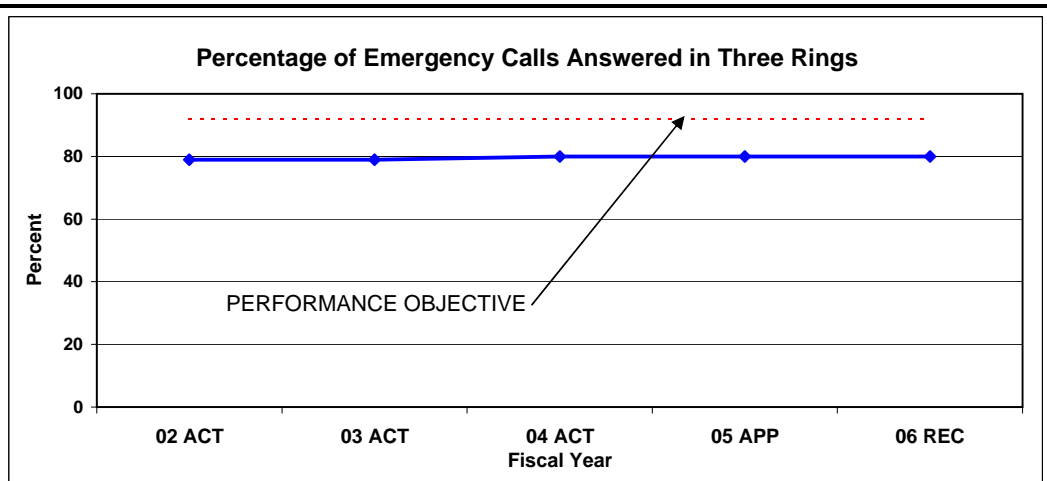
^aSome FY02 - FY04 actual figures have been changed to reflect revised data and additional analysis to improve the consistency of the information reported from one year to the next.

^bFY03 and FY04 calls for service have been estimated due to problems with the conversion of data to the new Computer-Aided Dispatch (CAD) system.

^cBased on new data and a new methodology.

EXPLANATION:

The Emergency Communications Center's performance objective is to answer 911 calls within three rings 92% of the time. Due to position vacancies and staff attrition, the proportion of calls answered within three rings is only 80%. Vacancies continue to be addressed by reorganization, job redesign, and incentives for staff, as well as changes in the unit's physical layout and operating procedures.



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Montgomery County Fire and Rescue Services, other local municipal law enforcement agencies.

MAJOR RELATED PLANS AND GUIDELINES: National Emergency Response Standards, Chief's Reorganization Plan.

POLICE FACILITIES

★ Police Headquarters - 1

County Facilities

- ▲ 1st District Station - 7
- ▲ 2nd District Station - 8
- ▲ 3rd District Station - 9
- ▲ 4th District Station - 10
- ▲ 5th District Station - 11
- ▲ Abandoned Vehicle Services - 3
- ▲ Animal Shelter - 2
- ▲ Alternate Emergency Communications Center (ECC) - 6
- ▲ Public Safety Training Academy - 4
- ▲ Tactical Support Garage - 13
- ▲ Public Safety Firearms Range - 5

Leased Facilities

- 6th District Station - 12
- Background Investigations - 19
- Centralized Auto Theft - 18
- False Alarm Reduction Unit - 20
- Family Crimes - Juvenile Assessment Center - 21
- Fraud Section - 15
- Emergency Communication Center (ECC) - 24
- Office of Internal Affairs - 17
- Office of Stress Management - 16
- Special Operations Division - 14

Satellite Facilities

- East County Satellite at - 22
- Olney Satellite - 24
- Piney Branch Satellite - 23
- Seneca Satellite - 26
- Silver Spring CBD Satellite - 25
- Friendship Heights Drop In Center - 27
- Enclave Apts. Satellite - 28
- Mid-County Satellite - 27

